

## Oxfordshire Local Enterprise Partnership Operating Plan 2017/18

RAG Status Key	Project outputs are completed, outcomes are still being monitored	Project is on track	Project has minor issues and/or delays	Project has significant issues and/or delays
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### People

Funding stream	Strategic Status				Operations				
	Project title and lead officer	Outcome	Contribution to Growth Targets	Lead partner and role	Core Activity Outputs / Targets	2017-18 Targets Milestones	Achievements to 31 March 2018	Comments	RAG
<b>CITY DEAL</b>	<p><b>Apprenticeship Programme</b></p> <p>525 apprenticeships for young people (16-23)</p> <p><b>SARAH CULLIMORE</b></p>	Drive better employability skills in young people	Increase the number of apprenticeships	<p>Economy and Skills team.</p> <p>Oxfordshire Skills Board</p>	<p>Delivery of skills element of the City Deal including: Supporting making sense of apprenticeships for employers.</p> <p>Delivering 'apprenticeship' events aimed at young people and parents.</p> <p>Engagement with secondary schools to increase awareness of apprenticeships.</p> <p>Co-ordinating National Apprenticeship week activity</p> <p>Additional 525 apprenticeship starts aged 16-24</p>	The City Deal funding ends in March 2017 but there will be ongoing monitoring of targets	<p>City Deal programme has now come to an end and all funding has been drawn down with all actions agreed delivered.</p> <p>OA has supported or run 131 school events including apprenticeship careers events, talks in assemblies and workshops.</p> <p>Apprenticeship awards were rescheduled from March to 24<sup>th</sup> April.</p>	<p>Latest full academic year Apprenticeship figures available are up until the end of July 2017 and are rounded to the nearest 10. There were 2,310 16-24 year old Apprenticeship starts during the 2016/17 academic year (August 2016 – July 2017), compared with 2,590 during the same period the previous year (a decrease of 10.8%).</p> <p>All age apprenticeships have decreased by 6.7% over the same time period.</p> <p>A significant decrease has also been seen nationally resulting in claims that the levy has not had the intended consequence of encouraging employers to create more apprenticeship vacancies.</p> <p>The City Deal apprenticeship programme is therefore completed. Although Oxfordshire has performed well when compared with figures for the South East and England the additional apprenticeships have not been delivered as planned. This is due in part to the 2012/13 base year which saw an exceptional spike in new starts, which we believe is a consequence of the increase in University tuition charges moving to £9k and in part to do with the introduction of the levy as mentioned above.</p>	On Track

55

## Oxfordshire Local Enterprise Partnership Operating Plan 2017/18

<p><b>GROWTH DEAL</b></p>	<p><b>Oxford Centre for technology and innovation</b></p> <p><b>Lee Jamieson</b></p>	<p>Increased levels of Science, Technology, Engineering and Maths (STEM) in line with Skills Strategy aspirations</p>	<p>'Innovative People' – higher level skills</p>	<p>City of Oxford College – Activate Learning</p>	<p>Construction of new STEM centre</p> <p>Construction complete and operational by January 2017</p>	<p>Increased participation and awareness of STEM Industries; Attracting 3 new STEM employers support delivery.</p> <p>50 new STEM/AL apprentices supported by the project and the new BBL campus.</p>	<p>Plans finalised to turn the centre into a STEM hub for our Thames Valley provision. Key activities include:</p> <p>1) Aylesbury Training Group (ATG), which has recently merged with Activate Learning, will move to the STEM Centre in May 2018, further increasing the number of facilities to learners. This will support greater numbers of learners in September 2018 when the new provision becomes operational.</p> <p>2) Plans are now complete to introduce Engineering Apprenticeship Standards (previously frameworks) to all learners from Sept 2018</p> <p>3) The STEM Centre has attracted Cytech provision, the industry standard for cycle engineering. The new facility is being installed and will become operational for learning in Sept 2018, attracting professional training nationally for the cycle industry.</p> <p>Target of 3 new STEM employers to support delivery has been exceeded (ref: Technology Faculty Employer Advisory Board).</p> <p>Faculty Apprenticeship numbers, specifically at the STEM Centre Site at Blackbird Leys are tracking above last year, with additional numbers in related faculty trades also up (Plumbing &amp; Carpentry) since the centre opened.</p> <p>STEM Centre is now being used by other apprenticeship learners within the group to safeguard provision at our other sites in Oxfordshire. From January this includes 5 learners, increasing to 11 in Sept 2018.</p> <p>Full Time Engineering students increased from 52 (Sept 2017) to 60 (Sept 2018)</p>	<p>Full time Study Programme applications for majority of STEM pathways in Sept 2017 are higher than at the same point last year.</p> <p>Number of full time Study Programme learners participating in meaningful employer engagement and work experience is significantly higher than this time last year.</p> <p>Increased employer engagement (see "Achievements") included Peter Brett Associates piloting an employer-led project with GCSE English students at the Oxford Centre for Technology and Innovation. 76% of this cohort improved their grade with 62% of them achieving a 'C' – both these figures are well above average. This project will now be implemented more widely across the Faculty.</p> <p>Engineering-specific full-time student recruitment is tracking above last year, with c.7% more applicants.</p> <p>Plans are now in place to grow other STEM provision, bringing 64 Full Time ICT learners to the centre in Sept 2018, and the launch of new Level 4 courses in STEM related areas.</p>
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## Oxfordshire Local Enterprise Partnership Operating Plan 2017/18

<b>GROWTH DEAL</b>	<b>Advanced Engineering and technical skills centre</b>  MARK LAY	Increased levels of Science, Technology, Engineering and Maths (STEM) in line with Skills Strategy aspirations	'Innovative People' – higher level skills	Abingdon & Witney College	Construction of new STEM centre  Construction complete and operational by Jan 2018	Building Construction completed October 2017  Building contractor hands building over to client November 2017  Building operational January 2018	Building work now complete.  Centre open to students in January 2018.		
<b>GROWTH DEAL 2</b>	<b>Activate Learning Care Suite</b>  Laura Asbridge	Increased ability to meet health and social care training and skills demand	Innovative People' – Health and Care related skills delivery	City of Oxford College – Activate Learning	Construction of new Care Centre  Construction complete and operational by January 2017	New employer shaped Care curriculum implemented.  15% Increase in CARE participation  5 new level 5 apprentices supported by the Project and AL Oxford Campuses.	Re-branded 'Care Skills training centre'  Increase in employer engagement	Re-branded 'Care Skills training centre' to try and develop reputation for excellence in care facilities across county.	

### Place

Funding stream (& SEP theme)	Strategic Status				Operations				
	Project and lead officer	Outcome	Contribution to Growth Targets	Lead partner and role	Core Activity Outputs / Targets	2017-18 Targets Milestones	Achievements to 31 March 2018	Comments	RAG
<b>CITY DEAL</b>	<b>Accelerate the delivery of 7500 homes across the county</b>  GROWTH BOARD PROGRAMME MANAGER	7500 homes agreed in the existing Local plans have delivery accelerated by 2018	Commit to deliver the housing necessary to underpin the SEP	SPIP	Accelerate the delivery of agreed housing sites across the county  7500 additional homes by 2018	Accelerated housing delivery according to schedule	The SPIP Executive has committed to reviewing all agreed sites and profile delivery in the light of the final agreed City Deal. In addition, officers in districts will review any other sites that have come forward to build a revised profile.	Currently on target to exceed projections based on 2016/17 returns	

## Oxfordshire Local Enterprise Partnership Operating Plan 2017/18

GROWTH DEAL	<p><b>Flood Risk management upstream (Northway and Marston Flood Alleviation Scheme)</b></p> <p><b>Tina Mould</b></p>	<p>To reduce the risk and impact caused by excessive flooding for 108 households, 2 commercial premises and transport connections in Northway and Marston, North East Oxford.</p>	Oxford City Council	<ol style="list-style-type: none"> <li>1. Re-profile to new levels and falls to create a dual-purpose sports arena and emergency floodable area on the fields at Northway Community Centre.</li> <li>2. Re-profile an area between Court Place Farm recreation field and Peasmoor Brook on its eastern boundary to create a new wetland habitat. It will be used to store flash flood water during torrential rainfall.</li> <li>3. Construct new flow control structures to control water into and out of the two areas created. Including localised road and pavement level changes to direct flows away from public highways into the storage area.</li> <li>4. 1.33% AEP protection to 91 residential and 2 commercial properties (insurance break point) by June 2017</li> <li>5. 0.3 ha of new habitat created by June 2017</li> </ol>	<p>Practical Completion of Construction by end of June 2017.</p>	<p>Core activity, outputs / targets 1, 2, 3 and 4 (see opposite column) have been completed.</p> <p>The flood protection works have been completed. All three temporary flood storage areas are active. This means the risk of surface water flash flooding is significantly reduced for 110 homes in Northway and Marston.</p> <p>Wetland planting at Peasmoor Brook Storage Area and Court Place Farm Storage Area completed.</p> <p>Grass seeding at all 3 sites completed.</p> <p>Communication campaign celebrating the completion of flood protection works well received in w/c 24<sup>th</sup> July.</p> <p>Construction hoarding at all sites came down at the end of August and a community opening event was held on 13<sup>th</sup> September.</p> <p>Final Tree Planting</p>	<p>Remaining works include:</p> <ul style="list-style-type: none"> <li>• Over-seeding of grass, meadow and wildflower areas.</li> <li>• Sand slitting of football pitch.</li> </ul> <p>To be completed in the appropriate horticultural season.</p> <p>These works will be completed by the end of May 2018.</p> <p>Please note: meadow flower and wildflower seeded areas will establish over an 18-month period.</p>
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## Oxfordshire Local Enterprise Partnership Operating Plan 2017/18

<b>GROWTH DEAL</b>	<p><b>Oxford Flood Alleviation Scheme</b></p> <p><b>JON MANSBRIDGE</b></p>	<p>1) Reduce flood damages to at least 1000 homes and businesses currently at risk in Oxford</p> <p>2) Reduce flood risks to infrastructure and utilities in Oxford</p> <p>3) Safeguard Oxford's reputation as a thriving centre of commerce that is open for business</p> <p>4) Create and maintain new recreational amenities, wildlife habitat and naturalised watercourses accessible from the centre of Oxford.</p>	<p>Environment Agency</p> <p>Responsible for managing the appraisal and construction of the scheme ensuring it has passed all the necessary assurance and approval milestones.</p>	<p>Develop the Outline Business Case for approval by EA, Defra and HM Treasury</p> <p>Detailed appraisal work including:</p> <ul style="list-style-type: none"> <li>- Public consultation</li> <li>- Short-listing options</li> <li>- Consultation on short-list expected Winter 2015</li> <li>- Survey and Site investigation work</li> <li>- Flood modelling and assessment of 'do nothing' and 'do minimum scenarios'</li> <li>- Economic appraisal of preferred option</li> <li>- Funding negotiations with partners</li> </ul> <p>Further refine the business case for approval by EA, Defra and HM Treasury</p> <ul style="list-style-type: none"> <li>- Full Business Case signed off by Feb 2019</li> <li>- Financing plan in place to outline how whole life costs of the project will be funded</li> <li>- Legal agreements for contributions in place by July 2018</li> <li>- Construction Start Feb 2019</li> <li>- Construction finish Dec 2021</li> </ul> <p>Flood risk areas reviewed and Flood Map amended</p> <ul style="list-style-type: none"> <li>- Revised flood map to be published 2023</li> </ul>	<p>Pre-application Planning submission May 2017</p> <p>Outline business case approval November 2017</p> <p>Planning Application submission March 2018</p>	<p>The Outline Business Case (OBC) was approved by HM Treasury in November 2017.</p> <p>Archaeological investigations were completed on site in December 2017.</p> <p>The OFAS target position for funding is £121million. Around £65million will come from central government Flood Risk Management Grant in Aid (FCRMGIA).</p> <p>£56m of contributions have now been identified to meet the partnership funding contribution.</p> <p>This includes the contribution from Oxford City Council as a result of their successful Housing Infrastructure Fund Bid announced on 1<sup>st</sup> February 2018.</p> <p>OFAS full planning application has been submitted to Oxfordshire County Council.</p>	<p>The funding target which enables the scheme to commence with the Compulsory Purchase Order process and submit a planning application has been met.</p> <p>The scheme continues to receive the full support of its partners and Defra. It is considered to be a key example of partnership working having secured the largest amount of partnership investment for any flood scheme.</p>	
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## Oxfordshire Local Enterprise Partnership Operating Plan 2017/18

<b>GROWTH DEAL</b>	<b>Oxford North</b> <b>TBC</b>	The project aims to establish an innovation district building on close links to the universities and businesses in the city. It will become a vibrant and successful mixed-use area.	Contribute to the homes and jobs targets for Oxfordshire	TBC	Latest Figures supplied (02.17)  <ul style="list-style-type: none"> <li>- 90,000 sqm employment land</li> <li>- 500 new homes</li> <li>- 2,500 sqm local retail space</li> <li>- A hotel</li> <li>- Highway improvements</li> <li>- Cycle ways</li> <li>- Public open spaces</li> </ul>	<ul style="list-style-type: none"> <li>- Planning application submitted June 2017</li> <li>- Planning approval Dec 2017</li> <li>- Legal agreement work Dec 2017</li> </ul>		Agreement has been reached between the project sponsor Thomas White Ltd and local planning and transport authorities.	
<b>GROWTH DEAL</b>	<b>Oxpens</b> <b>Ian Gray</b>	Regeneration of the Oxpens area of the West end of Oxford to deliver a new sustainable community that supports the economy of Oxford	Contribute to the homes and jobs targets for Oxfordshire	Oxford City Council <ul style="list-style-type: none"> <li>- Investor</li> <li>- Master Planner</li> <li>- Development provider</li> <li>- Planning Authority</li> </ul>	<ul style="list-style-type: none"> <li>- 500 homes</li> <li>- 500 student flats</li> <li>- 6,839 sqm Hotel 150 beds</li> <li>- 8,264 sqm B1 Office</li> <li>- 4,160 sqm B1 R &amp; D</li> <li>- 543 sqm A1-A5 uses</li> <li>- 1,265 jobs</li> <li>- 15 Apprenticeships</li> <li>- Local facilities</li> <li>- Public open space</li> </ul>	<ul style="list-style-type: none"> <li>- Go to the marketplace for a development partner</li> </ul>	<p>First parcel of land granted planning permission</p> <p>Demolition started on above parcel</p> <p>Brief and marketing materials for development partners now published</p>	500-unit student accommodation has permission, planned occupation 2019	

60

### Enterprise

Funding stream	Strategic Status				Operations				
	Project title and lead officer	Outcome	Contribution to Growth Targets	Lead partner and role	Core Activity Outputs / Targets	2017-18 Targets Milestones	Achievements to 31 March 2018	Comments	RAG
<b>CITY DEAL</b>	<b>QUAD 1 (was the Harwell Innovation HUB)</b> <b>TIM BESTWICK</b>	Hub: focused on open innovation	Invest in an ambitious network of new innovation and incubation centres which will nurture small businesses.	<b>STFC</b>	<p>Start on site November 2016, practical completion October 2017</p> <p>Project programme dates revised and agreed following agreement with BIS.</p>	Target for Practical Completion in October 2017.	<p>The build is complete and occupiers are fitting out</p> <p>5 SME occupiers are in place with a final 2 small offices under offer to a further 2 SME occupiers</p> <p>The formal opening is being planned for summer 2018</p>		

## Oxfordshire Local Enterprise Partnership Operating Plan 2017/18

<p><b>CITY DEAL</b></p>	<p><b>The Oxford Bio-Escalator</b></p> <p><b>PHIL CLARE</b></p>	<p>Hub focused on the life sciences sector;</p>	<p>Invest in an ambitious network of new innovation and incubation centres which will nurture small businesses:</p>	<p>University of Oxford</p>	<p>The vision for the Oxford BioEscalator is</p> <ul style="list-style-type: none"> <li>- To realise the potential of the world class medical research and clinical expertise in Oxford and the surrounding region</li> <li>- To develop a leading international hub for enabling early-stage medical innovation to move from the lab to the clinic.</li> <li>- To pioneer a new model for bioscience business growth that will reduce the risk associated with early stage firms, stimulate new funding and create resilient, sustainable companies.</li> </ul>	<p>Complete building works summer 2018.</p> <p>Attract innovative medical science companies as tenants, ramping up occupancy from summer 2018.</p> <p>Create an entrepreneurial community around the BioEscalator.</p>	<p>The BioEscalator is now watertight and power is available, the internal fit-out is moving ahead very quickly and it is on track to be handed over to the University in the summer. The University will then set up the shared core facilities in advance of the first tenants moving in soon afterwards. A Business Manager and Lab Manager have been recruited.</p> <p>The aim is to attract high-potential, innovative medical science companies as tenants. The first tenants have been identified through a first call for applications and the BioEscalator team is working closely with them.</p> <p>The plan is to begin to create an entrepreneurial and collaborative community in and around the BioEscalator.</p>	
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## Oxfordshire Local Enterprise Partnership Operating Plan 2017/18

<p><b>CITY DEAL</b></p>	<p><b>The Begbroke Innovation Accelerator</b></p> <p><b>PHIL CLARE</b></p>	<p>Hub focused on advanced engineering sectors</p>	<p>Invest in an ambitious network of new innovation and incubation centres which will nurture small businesses:</p>	<p>University of Oxford</p>	<p>The Oxford University Begbroke Science Park (BSP) has pioneered the successful integration of academic and business communities to foster knowledge and technology transfer, economic growth, and academic advancement. The Accelerator project builds on this in the advanced engineering sectors of automotive, nuclear materials, advanced materials, robotics, nano-medicine, pharmaceuticals, motorsport and supercomputing. Through the co-location of business and technology it will enhance the successful transition of ideas across the valley of death into the market place and give support for companies with training, networking and mentoring activities.</p> <p>Project programme dates revised and agreed</p>	<p>In order to encourage smaller start-ups and those in “proof of concept” stage, one of the incubator units will be adapted as a serviced shared laboratory space for multiple tenants and in operation by June 2017</p> <p>The whole building will be at steady state occupancy (allowing for movements in and out), of greater than 90% by March 2018</p>	<p>The first phase of the Begbroke Innovation Accelerator project is now complete and takes the form of an extension to the existing Centre for Innovation and Enterprise (CIE). The CIE is now more than double its original size. The 2200m2 extension brings the building up to a total of 4000m2.</p> <p>The building is now handed over and the majority of spaces are already let and occupied, with discussions well advanced over the remaining spaces.</p> <p>Formal opening took place on 17th March 2017</p>		
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## Oxfordshire Local Enterprise Partnership Operating Plan 2017/18

<p><b>GROWTH DEAL</b></p>	<p><b>Centre for Applied Super conductivity</b></p> <p><b>COLIN JOHNSTON</b></p>	<p>Support the cluster of applied superconductivity industry in Oxfordshire with S&amp;T support and new longer-term developments in new materials and deeper understanding of how superconductors behave in real environments</p>	<p>University of Oxford</p>	<p>Establish an Industrial advisory board (IAB). Refurbish and equip a materials discovery laboratory and a materials testing laboratory for superconductors Develop a core research portfolio Establish industrial open access to facilities.</p> <p>23 jobs by March 2021</p>	<p>Complete very high current testing facility – 01/06/17</p> <p>Start development of NV imaging tool – 01/10/17</p> <p>Further new research students recruited – 01/09/17</p> <p>Continue to develop project proposals with the aim of submitting at least two by 31/03/18</p>	<p>CfAS officially opened 27th February 2017 by Nigel Tipple</p> <p>Full complement of research staff and technicians, including one apprentice in place with a number of graduate students and undergraduate (Part II) researcher in place. There are 6 academics, 4 post-doctoral researchers, 7 (+2 new) researchers and 7 support staff associated with CfAS</p> <p>First geared research proposal awarded by EPSRC for research in to bulk superconducting MgB2 magnets for biomedical applications but yet to start</p> <p>5 IAB meetings held together with numerous 1:1 CfAS-Industry meetings.</p> <p>Invest in Oxfordshire briefed on CfAS and the wider engagement of the Department of Materials with industry.</p> <p>CfAS web site established and operating. Strong presence at the Applied Superconductivity Conference</p> <p>MgB2 project awarded funded by EPSRC. PDRA started 01/02/18</p> <p>2 new D. Phil. graduate students started 01/10/17 researching radiation effects/damage in superconductors and superconducting joints.</p> <p>Dr Tayebbeh Mousavi, won first place in the Best Poster Awards at the 6<sup>th</sup> annual International Conference on Superconductivity and Magnetism, which took place in Antalya, Turkey during 29 April – 4 May.</p> <p>Proposal for second chamber to be added to PLD system submitted</p>
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## Oxfordshire Local Enterprise Partnership Operating Plan 2017/18

<b>LGF3</b>	<p><b>Disruptive Innovation for Space Centre (DISC)</b></p> <p><b>Catherine Hamelin</b></p>	To set up and equip phase 2 of the Disruptive Innovation for Space Centre on Harwell campus for Oxfordshire businesses to use for product prototyping and testing to create innovative products	Will add to innovation in the space sector and additional jobs in Oxfordshire	Satellite Applications Catapult	<p>Open DISC September 2018</p> <p>11 jobs created by September 2020</p> <p>Engage with minimum 20 SMEs by March 2020</p> <p>176 supported jobs by March 2024</p>	<p>Sign legal agreement</p> <p>Amend legal agreement assuming change request is approved</p> <p>Secure the lease for the facility assuming the change request is approved</p> <p>Procure £300k capability</p>	<p>Legal agreement signed with OxLEP</p> <p>Change request submitted (the change is from build of facility to lease of facility)</p> <p>Industry engaged and board approval for £700k spend on equipment</p> <p>Round one equipment procurement completed with a total spend of £351k.</p> <p>Lease HoT defined and agreed.</p>	Change request submission successful from build of facility to lease of facility. Lease negotiations progressing well with agreements due to be signed w/c 14 <sup>th</sup> May 2018.	
<b>LGF3</b>	<p><b>Connected and Autonomous Vehicles at Culham (previously Smart Oxford: Culham City)</b></p> <p><b>Garry Staunton</b></p>	To host a growing community of those developing CAV vehicles and associated products and services	<p>Will add to innovation in the CAV sector and additional jobs in Oxfordshire.</p> <p>To act to the locus for CAV activity within the LIS</p>	UKAEA / RACE	<p>Provide an urban test bed for the testing of CAV and ancillaries</p> <p>Provide specialit test and evaluation equipment and services.</p> <p>Host a growing number of companies active in the sector.</p>	<p>Legal agreement</p> <p>Detailed design of buildings.</p> <p>Planning application.</p> <p>Specification for infrastructure upgrades.</p> <p>Source test vehicle.</p>	<p>Heads of Terms signed by UKAEA on 17/11/17 and the Funding Agreement on 23/03/18.</p> <p>Following an open competition Ridge were appointed to undertake detailed building design work. Their design was put out to tender on 28/03/18. Deadline for responses is 18/05/18.</p> <p>Planning application submitted in February. Public consultation closes 04/05/18.</p> <p>AWTG appointed to develop master plan for upgrade in IT necessary to give required connectivity levels and adequate backhaul capacity</p> <p>Tendered for a Level 4 autonomous vehicle, due to take possession of said vehicle on 21/05/18.</p>		

64

### Connectivity

Funding stream	Strategic Status				Operations				
	Project and lead officer	Outcome	Contribution to Growth Targets	Lead partner and role	Core Activity Outputs / Targets	2017-18 Targets Milestones	Achievements to 31 March 2018	Comments	RAG

## Oxfordshire Local Enterprise Partnership Operating Plan 2017/18

CITY DEAL	<p><b>Access to enterprise zone</b></p> <p>Hugo Terry</p>	<p>Improve access to enterprise zone to make site more attractive to potential investors</p>	<p>Will lead to improvement in jobs in the knowledge economy by making the site more attractive to investors</p>	<p>Oxfordshire County Council</p>	<p><b>Harwell Link Road:</b> Finalising land acquisition and design in preparation for construction.</p> <p><b>Hagbourne Hill:</b> Works to increase capacity</p> <p><b>Featherbed Lane:</b> Detailed design and land acquisition in progress. Early works undertaken on available land and were completed March 2015.</p> <p><b>Harwell Campus:</b> Land has been gifted by the affected landowner in acknowledgment of the infrastructure improvement they will receive. The design has developed and indicated that further land is required from adjacent landowner's negotiations are underway and CPO is proposed to run in parallel</p>	<p><b>Harwell Link Road:</b> Construction Completion due - 01/03/2018</p> <p><b>Hagbourne Hill:</b> Construction complete 23/8/16</p> <p><b>Featherbed Lane:</b> Construction starting- 05/09/2018 Construction Completion due - 19/11/2019</p> <p><b>Harwell Oxford Campus:</b> None.</p>	<p><b>Harwell Link Road:</b> Works complete, and road open.</p> <p><b>Featherbed Lane:</b> Detailed Design complete. Land acquisition remains the significant obstacle to delivery of this project.</p> <p><b>Harwell Oxford Campus:</b> Preliminary design progressing on schedule.</p>	<p><b>Harwell Link Road:</b> Blue RAG.</p> <p><b>Featherbed Lane:</b> Red RAG. Evidence preparation is underway for Compulsory Purchase. Need for CPO and strategic review. Red RAG construction finish target will be missed.</p> <p><b>Harwell Oxford Campus:</b> Green RAG. Construction forecast to start in October, subject to agreeing new MHA MSF3 framework supplier.</p>	
CITY DEAL	<p><b>Improvements to Northern Gateway</b></p> <p>Hugo Terry</p>	<p>To relieve congestion and deliver growth to a key growth area</p>	<p>Will lead to improvement in jobs in the knowledge economy by making the site more attractive to investors</p>	<p>Oxfordshire County Council</p>	<p><b>Cotteslowe and Wolvercote:</b> Increasing capacity at roundabouts on A40.</p> <p><b>Loop Fm Link Rd:</b> Feasibility stage reviewing iterations of preferred alignment to maximise BCR.</p> <p>Planned completion Autumn 2019</p>	<p><b>Cotteslowe and Wolvercote:</b> Construction Complete: 14 November 2016</p> <p><b>Loop Fm Link Rd:</b> Complete Prelim Design 01/08/17</p>	<p><b>Cotteslowe and Wolvercote:</b> Works complete and final road safety audit complete.</p> <p><b>Loop Fm Link Rd:</b> Preliminary Design is largely complete.</p>	<p><b>Cotteslowe and Wolvercote:</b> None.</p> <p><b>Loop Fm Link Rd:</b> Project paused pending strategic review of area to identify preferred project.</p>	

## Oxfordshire Local Enterprise Partnership Operating Plan 2017/18

<b>CITY DEAL</b>	<b>Hinksey Hill-Science transit</b>  <b>Hugo Terry</b>	First stage of improvements to transport links across the knowledge spine	Will lead to improvement in jobs in the knowledge economy by making the site more attractive to investors	Oxfordshire County Council	<b>Phase 1, Hinksey Hill</b> complete and working well  <b>Phase 2, Hinksey Hill:</b> Increase capacity at the junction and provide bus lane to improve journey times for public transport users.	<b>Phase 1, Hinksey Hill</b> complete and working well  <b>Phase 2, Hinksey Hill:</b> Modelling is being reassessed to fully understand impact on the junction from completed projects nearby such as Phase 1. Preliminary Design scheduled for completion in September 2018.	<b>Phase 2, Hinksey Hill:</b> Modelling progressing, but progressing more slowly than planned due to issues validating the traffic model.	<b>Phase 2, Hinksey Hill:</b> Preliminary Design completion currently forecast for September 2018 but this is likely to be delayed reflecting longer than anticipated modelling activity.	
<b>GROWTH DEAL</b>	<b>Headington Phase 1</b>  <b>Hugo Terry</b>	Access to Headington is a package of schemes to improve access to major employment, health and education sites in the Headington area.	Needed to support new housing and jobs in Headington, and beyond, without attracting more traffic to the area.	Oxfordshire County Council	The project area includes the B4495 from Cherwell Drive/Marsh Lane to Horspath Driftway and the Eastern Bypass, as well as Old Road.  Proposed changes include: <ul style="list-style-type: none"> <li>• Junction improvements</li> <li>• New cycle lanes and crossings</li> <li>• New pedestrian crossings</li> <li>• Changes to on-street parking</li> <li>• New bus lanes</li> <li>• Localised road widening</li> </ul> The implementation of changes is planned for summer 2016 to autumn 2018.	Construction complete: 30 November 2018	The programme is being delivered in stages. Stage 1 was Gypsy Lane junction and was completed in March 2017. Stage 2 on The Slade commenced in April 2017 and completed in October 2017.  Stage 3 is the length of Headley Way and Cherwell Drive. This stage is perhaps the most critical and sensitive given its proximity to the JR hospital. It was originally planned to start Summer 17 but has now been deferred to March 18 due to the Westgate embargo and a review of costs and scope. This delay has allowed for even better engagement with stakeholders, with a series of additional presentations planned with the JR in particular.	The construction complete deadline has been rebaselined to accommodate the delayed start of the latest	

## Oxfordshire Local Enterprise Partnership Operating Plan 2017/18

<p><b>GROWTH DEAL</b></p>	<p><b>Science Vale Cycle Route</b></p> <p><b>Hugo Terry</b></p>	<p>Improved cycle connectivity and facilities between the main residential and employment and Service areas.</p>	<p>Supports EZ growth and new housing in the Didcot/Science Vale area.</p>	<p>Oxfordshire County Council</p>	<p>Design and Implementation of new and significantly improved cycle tracks/paths</p> <p>Initial phase of implementation to start Autumn 2015.</p>	<p>Start construction 01/10/2017</p> <p>Construction of all routes complete: 31/3/2019</p>	<p>Design continues on all routes with focus on enabling works (utility diversions) for links that don't require land acquisition</p> <p>Vegetation clearance to be completed in November 2017.</p> <p>Commence delivery of route 6A in January 2018.</p>	<p>Land issues are delaying progress on several routes however those routes which can be accelerated have been, and where appropriate alternative routes have been proposed to avoid complex barriers. As a result, completion by March 2019 may be unachievable.</p> <p>The design costs related to routes which have stalled due to land costs may lead to an increased design budget.</p>	
<p><b>GROWTH DEAL</b></p>	<p><b>Oxford Science Transit Phase 2</b></p> <p><b>Hugo Terry</b></p>	<p>Capacity improvements with the focus on improved and more reliable journey times for express bus services through the junction.</p>	<p>Key element of the Science Transit programme.</p>	<p>Oxfordshire County Council</p>	<p>Feasibility and preliminary design to firm up scheme scope, design and costs, planning application (if required), detailed design then construction/ implementation</p> <p>Feasibility designs and cost estimate finalised and public consultation starts (Dec 16)</p> <p>Prelim design (Feb-Apr 17) Detailed design (Jul 17-May 18)</p> <p>Submit full Business Case and Approval Application to DfT (May 18)</p> <p>Construction (Sep 18 - Sept 20)</p>	<p>Detailed Design Start: July 2017</p> <p>Construction Start: September 2018</p> <p>Construction Complete: September 2020</p>	<p>Preliminary design is progressing including bridge assessments, along with preparation for planning applications.</p> <p>Surveys are currently along the length of the A40 are complete.</p> <p>The Park and Ride site design continues.</p> <p>The programme has been rationalised to identify opportunities to work in parallel and accelerate delivery.</p>	<p>A revised programme with additional detail as a result of Early Contractor Involvement has been approved at CIPB.</p> <p>There is no change to the end of construction milestone but detailed design will now start in October 2018, and start of works will now be April 2019.</p>	

## Oxfordshire Local Enterprise Partnership Operating Plan 2017/18

<p><b>GROWTH DEAL</b></p>	<p><b>Didcot Station Car Park</b>  <b>Joanna Milton</b></p>	<p>Enabling the development potential of Harwell, Milton Park and Didcot to be realised through enhanced transport connectivity and capacity with circa 900 jobs accommodated;</p>		<p>Great Western Railway (GWR)</p>	<p>Delivery of a new Multi Storey Car Park at Didcot Parkway Station, including improved links between the Foxhall Road site and the station entrance</p>	<p>Temporary Foxhall Road Car Park opened 18<sup>th</sup> Sept - Complete  Superstructure commences: 20<sup>th</sup> Dec 17 - complete  Multi-Storey Car Park fit out commences: 14<sup>th</sup> Feb 18 - Complete  Multi-storey Car Park Operational: Aug 18  Project completion: October 18.</p>	<p>All stair cores erected to full height.  Ground works completed to core bases, pile caps attenuation tank and interceptor complete.  M&amp;E commenced  Installation of handrails in stair cores commenced.</p>	<p>Amber to reflect phased opening of Multi-Storey Car Park.</p>	
<p><b>GROWTH DEAL</b></p>	<p><b>Queen Street</b>  <b>Hugo Terry</b></p>	<p>Improvements to Oxford City Centre public transport including the possible closure of Queen Street</p>	<p>Supporting new jobs in Oxford City Centre</p>	<p>Oxfordshire County Council</p>	<p>Delivery of a programme of changes to improve bus flows and add bus stop capacity to cater for growth in passenger numbers including those arising from the Westgate development.</p>	<p>TBC</p>	<p>First projects installation and remedial works completed before the Westgate Embargo (23/10/17).  Further interventions are being completed March-May 2018.</p>	<p>Final stages to be completed by October 2018</p>	